

FILE

DD/S 71-1269

APR 1971

MEMORANDUM FOR: Director of Training

Hugh:

Further on my brief conversation with you about the broader university aspects of the Office of Training, I want to confirm that I discussed this with Colonel White. He recalled seeing the outline "A Proposal for the Office of Training" which you dated about November 1968. He agrees that some of this sort of thing properly could go on. He, I think, would agree with us that a change in the regulation probably isn't necessary and might better not be made. Further of course, if anything of major importance or large implication be proposed it probably ought to be surfaced with the Deputies. He ended by saying "I am inclined to agree that it is time to broaden and deepen OTR's function." You might be interested in a paragraph in a note I have written to Mr. Coffey on this subject: "In our society the university is both a teaching institution and a research center and certainly scholarly objectivity has a place in CIA. OTR is as good a place as any and better than most from which to look at how the Agency conducts its business. If, in the process of developing/revising courses or course material, an opportunity be offered to study a policy or practice, I think that opportunity should be seized. As a matter of fact, the very process of seeking guidance in doctrine could be expected to surface anomalies deserving attention. There would be no reason for OTR not to take the lead — with however the clear dictum that it not decide what the resolution would be — that must remain to command. The regulation does not provide for this function — perhaps it needn't but it would be tidier if it did."

With this as a general endorsement, I think we can let the matter rest in any formal sense and as your good judgment and your facilities dictate you might begin moving in this general direction.

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ADD/S:RSW/ms (8 April 71)

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Mr. Wattles -

I'd like to double-check please --
that I have included the
appropriate quote from
Colonel White's memo.
I understood you meant only
the last portion of the last
sentence. Am I right? *YES*

P.

P.S. Should the SIWA Study
Guide be returned to OTR?
OK to destroy one cy of the
Nov 68 OTR Proposal? *NO*